



International Research Institute of Stavanger

The Research Council of Norway
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Your ref.

Our ref.
anaa/ss
(letter of commitment iris draft)

Stavanger
20. April 2010

Letter of commitment

IRIS is host and partner in the Application for Centre for Research-based Innovation (CRI) for Drilling and Wells for improved Recovery (DWR) submitted to the Research Council of Norway.

The area "Drilling and well technologies for improved recovery" is strongly related to IRIS' main priority areas; "Automated drilling" and "Multiphase reservoir flow". The area has significant upside potentials for the oil and gas industry in Norway as well as for the Norwegian society. Furthermore, the area is of strong academic and commercial interest and will offers significant opportunities for cooperation between universities, R&D institutes and the oil and gas industry.

To ensure a close and smooth collaboration, the partners applying for the CRI, will establish a Partner group entitled to ensure the quality of the collaboration. The Partner group will consist of 50% women and men and be a subgroup of the Board of the CRI.

IRIS confirms that we are committed to take the role as host institution for the Centre in compliance with the requirements of the Research Council of Norway, IRIS management will give first priority to support the Centre to fulfil its objectives. IRIS' Board of Directors supports the application.

Yours sincerely
International Research Institute of Stavanger AS

Anna Aabø

President

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